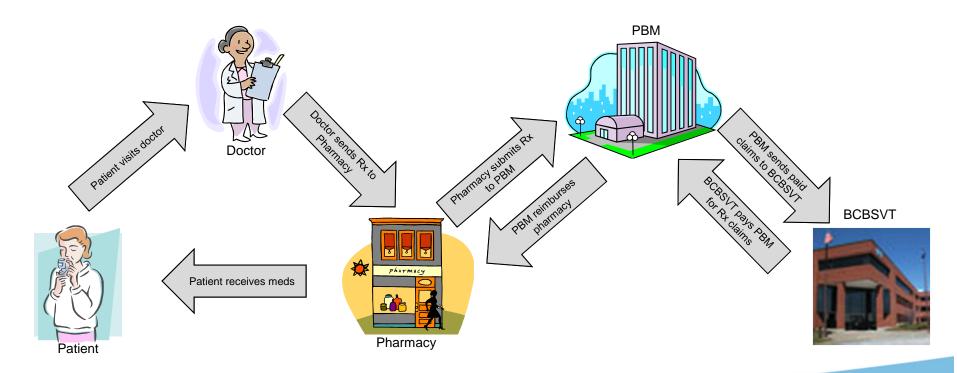
PBM 101

House Health Care Committee April 3, 2014



What is a PBM?

 PBMs are the circuitry through which we provide our members widespread access to affordable prescription drugs in a safe manner.



How Much Volume Do PBMs Handle?

- BCBSVT's Volume (167,000 members)
 - o 1.6 Million Rx claims

- 8,592 pharmacies used
- \$151 Million in drug spend
- o 14,141 unique drugs processed
- Express Scripts' Volume (105,000,000 members)
 - o 1.5 Billion Rx claims

- o 67,000 pharmacies used
- \$104 Billion in drug spend
- 140,000 unique drugs processed
- Caremark's Volume (63,000,000 members)
 - o 880 Million Rx claims

- o 67,000 pharmacies used
- \$62 Billion in drug spend
- o 140,000 unique drugs processed
- Catamaran's Volume (32,000,000 members)
 - o 350 Million Rx claims

- 67,000 pharmacies used
- \$25 Billion in drug spend
- o 140,000 unique drugs processed



History of PBMs

- 1980's: Basic claims processing & mail order pharmacy
- 1990's: Two-Tier Drug Cards
 - Members were incented to use generics
 - Formulary management and rebate contracting
 - Pharma buys PBMs
- 1996: FDA Expands Pharmaceutical DTC Advertising
 - By 2005, \$4.2B spent on DTC advertising
 - Another \$8.4B on pharmaceutical representatives
- Early 2000's: Three-Tier Drug Cards
 - Meant to combat advertising on non-formulary "Me Too" drugs
 - Pharma sells PBMs
 - State Attorneys General sue PBMs for transparency.
- Late 2000's: Big Pharma offers members copay waiver cards
 - Negates impact of three-tier drug cards
 - Plan sponsors respond with Step Therapy, Prior Approvals and Quantity Limits
 - Industry consolidation



What Services Do PBMs Provide?

- Claims Processing
- Patient Safety Edits
- Formulary Management
- Pharmacy Contracting
- Manufacturer Rebate Contracting
- ePrescribing Hub
- Mail Order Pharmacy
- Specialty Drug Pharmacy

- Customer Service
- Prior Approval Processing
- Academic Detailing
- Data Integration
- Account Management
- Market Development
- Fraud, Waste & Abuse
 Review
- Trend Analysis



How Does PBM Pricing Work?

- Brand Drug Discounts
- Generic Drug Discounts
- Specialty Drug Discounts
- Dispensing Fees
- Rebate Percentage
- Rebate Guarantee

Each of these items have different amounts for retail pharmacies and the PBM's mail order pharmacy.

Fees



How Do PBMs Make Money?

Discount Spread

 Example: PBM negotiates a 16.6% discount with the pharmacies and then negotiates a 16.5% discount with the plan sponsor.

Pass-through + Fee

 Example: PBM negotiates a 16.5% discount with the pharmacies and then passes the full discount onto the plan sponsor. PBM charges the plan sponsor a fee on each claim.

Rebates

 Example: PBM keeps a portion of the rebates it collects from manufacturers.

Float

• Example: PBM collects from the plan sponsor on the 1st and reimburses the pharmacies on the 3rd of the month.



Questions?

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